

ABERDEEN CITY COUNCIL

COMMITTEE	Strategic Commissioning
DATE	13 th September 2018
REPORT TITLE	Sport Aberdeen Business Plan – Annual Report
REPORT NUMBER	COM/18/105
DIRECTOR	Frank McGhee
CHIEF OFFICER	Craig Innes
REPORT AUTHOR	Alison Watson
TERMS OF REFERENCE	Purpose 7 and remit 4.1 and 4.4

1. PURPOSE OF REPORT

This report seeks Committee approval of the Sport Aberdeen Business Plan Annual Report for the Council's interest.

2. RECOMMENDATION(S)

That the Committee:-

- 2.1 approves the Sport Aberdeen Business Plan Annual Report appended to this report for the Council's interests; and
- 2.2 instructs the Head of Commercial and Procurement Services to implement a standard annual performance report template which Sport Aberdeen will be required to submit annually containing information on their performance against the outcomes set out in the revised SLA.

3. BACKGROUND

- 3.1 The current arrangement for the management and development of the city's indoor and outdoor sports facilities and for the provision of sport, physical activity and wellbeing services targeted at those most in need are delivered by the Council's Arm's Length External Organisation (ALEO), Sport Aberdeen. It commenced trading in 2010 under a 10-year contract (Funding and Service Provision Agreement). The future of this arrangement is the subject of a separate report to this Committee. The Funding and Service provision Agreement requires Sport Aberdeen to submit a business plan for approval by the Council on an annual basis.
- 3.2 The rolling 3-year business plan appended to this report includes the performance management framework that Sport Aberdeen will utilise which will involve a combination of internal and external mechanisms to measure its performance against its business and operational objectives. This framework

will involve all managers within Sport Aberdeen, with results reported to the company's Corporate Governance Committee on a quarterly basis for scrutiny and challenge and to Aberdeen City Council via the Strategic ALEO Board. The strategic objectives Outcomes and implementation plans of Sport Aberdeen are detailed on pages 22 to 41 of the Appendix. This sets out the delivery plans of Sport Aberdeen between now and 2021 and how they propose to perform against the various activities and outcomes. The detail of the performance metrics are to be reported on a quarterly basis to through a structured contract management framework to the Council's Strategic ALEO Board.

4. FINANCIAL IMPLICATIONS

- 4.1 The Council provided Core funding of £5,458,903 to Sport Aberdeen in 2017/18. As the remit of Sport Aberdeen is expanded, the 2018/19 equivalent funding would be £6,013,164 incorporating Garthdee Alpine Sports and Adventure Aberdeen.
- 4.2 Funding for 2019/20 will be determined as part of the budget setting process.
- 4.3 Other services may be directly commissioned from Sport Aberdeen and would be met from within the appropriate existing budgets. Such purchases would remain outside the SLA that governs use of the Core funding.
- 4.4 There are no financial implications arising directly from the recommendations of this report, as it provides an overview of historical financial performance for the year 2017/18. The information from the annual report will be considered by officers in the budget setting process.

5. LEGAL IMPLICATIONS

- 5.1 There are no direct legal implications arising from the recommendations of this report.

6. MANAGEMENT OF RISK

	Risk	Low (L), Medium (M), High (H)	Mitigation
Financial	No risk arising from this report as annual budget is set by Council as part of the budget-setting process.	N/A	N/A
Legal	Risk of delay or no agreement as regards the proposals to revise the SLA.	L	Proposals will be discussed and explained to Sport Aberdeen and they will have opportunities to put forward their own proposals.

Employee	N/A	N/A	N/A
Customer	Risk of poor service provided to customers.	L	The proposal to amend the Sport Aberdeen SLA with revised outcomes should contribute to customer satisfaction.
Environment	N/A	N/A	N/A
Technology	N/A	N/A	N/A
Reputational	Poor performance by Sport Aberdeen could impact on the Council's reputation.	L	The proposal to amend the Sport Aberdeen SLA with revised outcomes should ensure good performance by Sport Aberdeen.

7. OUTCOMES

Local Outcome Improvement Plan Themes	
	Impact of Report
Prosperous Economy	The annual report evidences contribution by Sport Aberdeen towards the LOIP theme of prosperous economy. Proposals to review the existing SLA with Sport Aberdeen to ensure that it is outcomes-focused and contains robust contract management measures will ensure that it links directly to the LOIP outcomes for a prosperous economy.
Prosperous People	The annual report evidences contribution by Sport Aberdeen towards the LOIP theme of prosperous people. Proposals to review the existing SLA with Sport Aberdeen to ensure that it is outcomes-focused and contains robust contract management measures will ensure that it links directly to the LOIP outcomes for prosperous people.
Prosperous Place	The annual report evidences contribution by Sport Aberdeen towards the LOIP theme of a prosperous place. Proposals to review the existing SLA with Sport Aberdeen to ensure that it is outcomes-focused and contains robust contract management measures will ensure that it links directly to the LOIP outcomes for a prosperous place.

8. IMPACT ASSESSMENTS

Assessment	Outcome
Equality & Human Rights Impact Assessment	Not required for this report.

Privacy Impact Assessment	Not required for this report.
Duty of Due Regard / Fairer Scotland Duty	Not required for this report.

9. BACKGROUND PAPERS

None.

10. APPENDICES (if applicable)

Sport Aberdeen Business Plan – Annual Report

11. REPORT AUTHOR CONTACT DETAILS

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